CONSULTANCY SERVICES FOR DETAIL ENGINEERING DESIGN (DED) OF THE INPATIENT & OUTPATIENT BUILDING OF GUIDO VALADARES NATIONAL HOSPITAL (HNGV)

TENDER-RFP/115/MOH-2026

CLARIFICATION NO. 1

23 September 2026

This Clarification No. 1 is issued in accordance with the ITC 13.1 of Section 2 (Instructions to Consultants) of the (RFP) Documents.

No.	Reference Clause	QUERIES / QUESTIONS	RESPONSES
1.	Section 3	With reference to Section 3 regarding Currency Conversion for Evaluation Purposes, the RFP document stipulates that exchange rates shall be taken from the publicly available source www.oanda.com. Could the Employer please clarify whether the Consultant is permitted to utilize other alternative, recognized official international exchange rate references (such as government tax exchange rates, the Central Bank of Timor-Leste, or other global financial data providers) for currency conversion purposes in our Proposal?	No alternative exchange-rate source will be used for evaluation. In accordance with Section 3, the applicable exchange rates shall be taken from www.oanda.com using the relevant date specified in the RFP. A Consultant may provide its own conversion for information, but the Employer may verify and correct the conversion using OANDA.
2.		Given that the nature of the Design Consultant's assignment is primarily home-office-based rather than site-based, the experts possess the operational flexibility to manage multiple assignments concurrently. Could the Employer please clarify whether Key Experts who are currently registered or deployed in another hospital project remain eligible to be proposed for this assignment?	Key Experts who are currently engaged on other assignments may be proposed, provided that their existing commitments do not conflict with the required inputs, availability and responsibilities under this assignment. For International Key Experts, Field Input means the period during which the Expert is physically present and working in Timor-Leste. For National Key Experts, the required inputs are treated as Home Input because the Experts are based in Timor-Leste. Nevertheless, all Experts shall remain available to perform the required services in Timor-Leste, including attending meetings, undertaking site-related activities and coordinating with the Employer whenever required under the ToR. The Consultant shall clearly indicate the timing and location of each Key Expert's inputs in the Personnel Schedule and ensure that concurrent assignments do not adversely affect the timely and satisfactory performance of this assignment. The Consultant shall also ensure that there is no conflict of interest.

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3.		Referring to the scope of work for the Biomedical Engineer position, which primarily focuses on developing technical specifications for the procurement of medical equipment and clinic furniture, could the Employer confirm if a Medical Physicist holding a Bachelor of Science degree is acceptable for this role? Furthermore, please clarify whether a professional certificate of expertise issued by a Professional Certification Body under the National Board for Professional Certification (BNSP) of Indonesia is considered valid and compliant with the qualification criteria.	The proposed expert must meet the qualification stated in the ToR: a Bachelor's degree in Biomedical Engineering or a demonstrably related field, at least six (6) years of relevant experience with modern hospital equipment and systems, and a Certificate of Expertise issued by a recognized professional institution and acceptable in Timor-Leste. A BNSP certificate may be submitted, but its relevance and acceptability will be assessed together with the degree, experience and supporting documentation. Please refer to ToR Section VI, Clause 6.1(a)(3).
4.		Could the Employer please clarify whether the Consultant is permitted to augment the technical team by utilizing either National or International supporting personnel-specifically CAD Drafters and Surveyors-to strengthen the capacity of the technical team during the preparation and delivery of the Detailed Engineering Design (DED) documentation?	Please follow the requirement in Term of Reference.
5.	Section 2 of ITC 16.1	In Section 2 of ITC 16.1, is it true that the validity period of the Proposal Security is only 28 days, starting from September 22, 2026, until October 20, 2026? Because there is no ITC 12.4 in Section 2. Or is the Proposal Security validity period 180 days starting from September 22, 2026, until March 21, 2027, in accordance with Section 2 ITC 12.1? Or The Proposal Security must be valid for 208 days (180 days of Proposal Validity + 28 additional days), meaning it must remain valid from September 22, 2026, until April 18, 2027?	The Proposal Security shall remain valid for twenty-eight (28) days beyond the 180-day Proposal validity period, for a total period of 208 days. Based on the revised Proposal submission deadline of 6 October 2026, the Proposal shall remain valid until 4 April 2027, and the Proposal Security shall remain valid until 2 May 2027. The reference to ITC 12.4 in DS-ITC 16.1 is an incorrect cross-reference. The applicable Proposal validity requirement is DS-ITC 12.1, read together with ITC 16.3.
6.		What is the planned Gross Floor Area (GFA) for the development?	The ToR does not prescribe a fixed Gross Floor Area (GFA). It provides a preliminary functional programme by floor, with approximately 4,725 m² of identified net

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			functional areas, before circulation, walls, shafts, vertical transport and technical/support spaces. The Consultant shall validate the programme and establish the final GFA during concept design, taking account of the 3,420 m² site, integration with existing HNGV buildings and the Obstetrics Building under construction, and applicable standards, subject to the Owner's approval.
7.		What is the targeted total bed capacity for the hospital?	The preliminary functional programme provides for 70 general inpatient beds (30 double rooms and 10 single rooms), 20 ICU beds and 20 IOCU/intermediate-care beds, giving an indicative total capacity of 110 beds. The Consultant shall validate the final capacity, room mix and future operational requirements with MoH and UGPS through the Validated Functional Programme before completing the DED.
8.		Could you provide the master site plan, to show the entrances and parking areas?	The ToR identifies the HNGV project site in Kuluhum Atas, Cristo Rei, Dili, with a total area of 3,420 m², but does not include a final master site plan showing entrances and parking. The Consultant shall prepare the integrated site plan based on the detailed topographical survey and site assessment, showing differentiated access for patients, staff, ambulances, logistics and waste, as well as internal circulation, emergency access and parking. The plan must also demonstrate physical and functional integration with the existing HNGV blocks and the new Obstetrics Building under construction.
9.		Are the central kitchen and laundry facilities already integrated into the site's existing?	The ToR does not provide for the construction of a new central kitchen or central laundry within the Inpatient and Outpatient Building. It requires integration with existing HNGV services and defines separate logistics flows

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			for food and for clean and dirty linen. The Consultant shall survey the existing kitchen and laundry arrangements, assess their capacity and interfaces, and include all required connections, service routes, lifts, holding areas and any necessary reinforcement in the DED, subject to validation by MoH/UGPS.
10.		Is there a specific Green Building certification target (e.g., LEED, EDGE, or Greenship) for this project?	No specific third-party Green Building certification, such as LEED, EDGE or Greenship, is required by the ToR. The design must nevertheless comply with the stated sustainability and environmental-performance requirements, including ISO 14001 principles, energy-efficient HVAC, photovoltaic generation for at least 30% of building electricity consumption, solar thermal coverage of at least 70% of annual hot-water demand, LED lighting, rainwater harvesting, greywater reuse, low-VOC materials and Building Management System monitoring.
11.		What are the existing buildings on the site currently used for?	The ToR identifies the site as part of the operational Guido Valadares National Hospital and refers to existing hospital blocks providing central services such as diagnostics, operating theatres, emergency and pharmacy. It also identifies the new Obstetrics Building currently under construction, to which the proposed Inpatient Building must be physically and functionally connected. The ToR does not provide a complete inventory of all existing buildings or their current uses; the Consultant shall verify and document these through the site investigation and Preliminary Studies Report.

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12.		Can the hospital connect to the area's main utility system?	Yes, subject to confirmation of connection points, available capacity, reliability and reinforcement needs. The ToR requires mapping of the existing electricity, water-supply, sewerage, stormwater-drainage and telecommunications infrastructure and integration with existing HNGV utilities. Water is to connect to the SAS main line, and the electrical design shall include connection to the public grid, emergency generation, UPS protection and renewable-energy systems. The DED shall provide the upgrades, storage, treatment and redundancy required for continuous hospital operation.
13.		Will a Construction Management (CM) consultant be engaged to assist the design team?	The ToR does not state that a separate Construction Management consultant will assist the design team. The DED assignment is managed by the MoH/UGPS Project Management Unit and Project Steering Committee, and the Design Consultant remains responsible for coordination, QA/QC and all design deliverables. The Consultant is also required to prepare the ToR for a Construction Supervision Consultant for the subsequent civil-works phase.
14.	ToR, Section II(b) – Preparation of Design Parameters	The ToR references three possible design code frameworks, Indonesia Building Code (SNI), Energy Efficient/Green Building Design (Kyoto Agreement), and British Council Specifications, without indicating which governs in the event of conflict. Could the Employer confirm the primary code of reference for structural, architectural, and MEP design, and clarify how the green-building requirement is to be integrated with it?	Mandatory laws, regulations and applicable national standards of Timor-Leste shall prevail. For technical design, the ToR requires a coherent framework based on the International Building Code 2009 and/or Eurocodes, supplemented by the hospital-specific standards listed in Annex 7, including WHO guidance, NFPA 101, NFPA 99, ASHRAE 170, ISO 7396, IEC 60364, ISO 9001 and ISO 14001. The references to the Indonesia Building Code, Kyoto Agreement and British Council Specifications are to be considered when the Consultant recommends the Design Parameters. Green-building

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			requirements shall be integrated as performance criteria across all disciplines. Any inconsistency shall be identified and resolved through the Owner's written approval before detailed design.
15.	ToR, Section 1.4 (Project Location) and Section 6.1(a)(4) (Hospital Planner tasks)	The stated Project Location is limited to the HNGV site (~3,420 m²), yet the Hospital Planner's tasks include review of 'alternative site locations proposed by the Ministry of Health' for a future Municipality Hospital. Could the Employer confirm whether this alternative-site review falls within the scope and person-month allocation of this DED assignment, or whether it refers to a separate exercise outside this Contract?	The project location is the defined HNGV site in Kuluhum Atas, Cristo Rei, Dili, with a total area of approximately 3,420 m². The Hospital Planner provision referring to alternative sites for a future Municipality Hospital is not applicable to this HNGV DED assignment and shall be treated as an editorial carry-over in the ToR. It is outside the scope and person-month allocation unless the Owner issues a formal written instruction or amendment.
16.	Special Conditions Of Contract 14.1 (Contract Period – 180 days); ToR Section III.3.1–3.4	The Draft Final Report is due within four (4) months and the Final Report within six (6) months of assignment, while the Contract Period itself is 180 days (approximately 6 months). Could the Employer confirm whether the stated Owner review periods for the Inception, Interim, and Draft Final Reports are included within the 180-day Contract Period, or whether the Contract Period runs from the date of Owner approval of the Inception Report?	The Contract Period is 180 days (six months) from commencement of the Services in accordance with SCC 13.1 and 14.1; it does not commence upon approval of the Inception Report. The Consultant shall plan submission, Owner review, revision and approval of all deliverables within that period. The Draft Final Report is due within four (4) months of the assignment and the Final Report within six (6) months.
17.	ToR, Section 6.1(b)	Could the Employer confirm whether the eight (8) National Key Expert positions must be held by individuals holding Timor-Leste citizenship exclusively, or whether foreign nationals with valid	The eight (8) National Key Expert positions shall be filled by Timor-Leste citizens. A foreign national holding only a Timor-Leste work permit or residency is not eligible for a National Key Expert position. Please refer to ToR Section VI, Clause 6.1(b).

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		Timor-Leste work authorization and residency may also be proposed for these positions?	
18.	Instructions To Consultants 35.1, Procurement Schedule	The Site Visit date is indicated as 'TBA'. Could the Employer provide the confirmed date, time, and meeting point for the Site Visit, given its relevance to the topographic survey, soil investigation, and seismic analysis tasks on the critical path?	The procurement-stage site-visit date, time and meeting point will be notified separately by NPC/MoH. The project site is Guido Valadares National Hospital, Kuluhum Atas, Cristo Rei, Dili (GPS: 8 degrees 33 minutes 18 seconds S, 125 degrees 35 minutes 37 seeonds E).
19.	Section 3 – Application of National Economic Benefit	For a consultant that is a foreign-led firm or a Joint Venture with a national partner, could the Employer clarify the specific commitments expected under Forms NEB-1 and NEB-2, and how the domestic preference benefit under Article 86 of Decree-Law No. 1/2025 is applied to the Overall Combined Score or evaluated price in practice?	Forms NEB-1 and NEB-2 are mandatory and shall set out the Consultant's proposed national-economic-benefit and local-development commitments, with supporting evidence. Under Section 3, Phase 3, the adjustment is applied only to the Overall Combined Score after the technical and financial evaluation, using the following percentages: 4% for an eligible National Consultant, 3.5% for an eligible Non-National Consultant, 3.75% for an eligible JV of National and Non-National Consultants, and 0% where the eligibility requirements are not met. The formula is: Adjusted Overall Combined Score = Overall Combined Score x (1 + NEB/100). The NEB is not applied to the evaluated price for this procurement.
20.	Instructions To Consultants 12.9	Could the Employer confirm whether the maximum allowable subcontracted value (25% for National Consultants, 30% for Non-National Consultants) is calculated on the Accepted Contract Amount inclusive or exclusive of applicable taxes?	The maximum allowable accumulated value of subcontracted services shall be calculated as a percentage of the Accepted Contract Amount inclusive of applicable taxes: 25% for a National Consultant and 30% for a Non-National Consultant.
21.	ToR, Section 3.2(d) – Initial	Could the Employer specify the applicable Timor-Leste environmental regulation, the approving authority, and the expected review/approval turnaround for the Initial Environmental	The Consultant shall prepare the preliminary environmental and social assessment and Initial Environmental Examination Report in accordance with applicable Timor-Leste law and the international guidance stated in the

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	Environmental Examination Report	Examination Report required as part of the Interim Report?	ToR. During inception, the Consultant shall confirm the applicable project classification, licensing and approval procedure, competent authority, submission requirements and realistic review programme, and reflect these in the work plan and Preliminary Studies Report.
22.	Instructions To Consultants 18.1; Instructions To Consultants 18.10	Given that electronic submission is not permitted and Proposals must be submitted by courier mail or in person to the Tender Box in Dili by 22 September 2026, 15:00 local time, could the Employer confirm whether delivery by an international courier service (e.g., DHL, FedEx) to the stated address is accepted as compliant, and whether any grace period applies for couriers delayed by customs clearance in Timor-Leste?	Yes. A Proposal may be delivered by an international courier, provided that the complete Proposal is placed in the designated Tender Box by 6 October 2026 at 15:00 hours (Dili local time). No grace period applies for courier, transport or customs delays. Any Proposal received after the deadline will be treated as late and returned unopened. The Consultant remains responsible for timely delivery.
23.	Section 3 – Evaluation Criteria I.1 (Qualification of the Firm)	Could the Employer confirm whether the required magnitude of USD 260,000 per contract for the three (3) reference Detailed Engineering Design Building projects refers to the total contract value or to the Consultant's/JV partner's participation value in that contract?	The USD 260,000 minimum per contract refers to the value of the Consultant's participation in the relevant contract, not automatically to the total contract value. For a JV reference, only the participating value attributable to the relevant JV partner will be considered, provided that its share and relevant experience are demonstrated. Experience gained only as a Subconsultant will not be considered. Each of the three reference DED building contracts must therefore demonstrate a participation value of at least USD 260,000. Please refer to Section 3, Phase 1, Qualification of the Firm, Criterion I.1.
24.	Annexure B – Sample Format, Correspondence on	Annexure B suggests a Portuguese/Tetum cover letter for clarification requests, while the Minutes of the Pre-Proposal Conference (INSTRUCTIONS TO CONSULTANTS 13.1) state that requests may be submitted by email to the listed NPC addresses, with	No. Under DS-ITC 9.1, a clarification request may be written in English, but it must be accompanied by a covering message in Portuguese or Tetum. The sample in Annexure B is provided for this purpose. The request may

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	Technical Enquiries and Clarifications; Minutes of Pre-Proposal Conference, Instructions To Consultants 13.1	email preferred, without repeating a cover-letter language requirement. Could the Employer confirm whether an English-language email to the listed addresses is sufficient and compliant, without a separate Portuguese/Tetum cover letter?	be submitted by email; no separate hard-copy letter is required.
25.	Instructions To Consultants 10.1 (Proof of Legal Status and Eligibility); Instructions To Consultants 3 (Eligibility)	For a Proposal submitted by a Joint Venture between an international Lead Firm and a Timor-Leste national consulting firm, could the Employer confirm: (a) the acceptable form of JV Agreement, (b) whether it must be notarized or registered in Timor-Leste prior to Proposal submission, and (c) what constitutes acceptable Proof of Legal Status for each JV partner individually versus for the JV as a whole?	(a) If the JV is not yet constituted, the Proposal shall include a letter of intent to form the JV; if it is already constituted, it shall include the existing JV agreement. The document shall be signed by all participating members and identify the lead member, the proposed legal structure and the joint and several liability of the members. (b) The RFP does not require the letter of intent or JV agreement to be notarized or registered in Timor-Leste before Proposal submission. (c) Each JV partner shall submit its own proof of legal status and eligibility. Separate proof of legal status for the JV as an entity is required only if the JV has already been legally constituted.
26.	Instructions To Consultants 12.9 (Sub-contracting)	Could the Employer confirm whether the work scope allocated to a Timor-Leste JV partner is treated as JV participation (not subject to the subcontracting cap) or as a subcontracted service subject to the 25%/30% threshold under INSTRUCTIONS TO CONSULTANTS 12.9, and	The scope allocated to a JV partner constitutes JV participation and is not subcontracting. Accordingly, it is not counted against the 25%/30% subcontracting cap. The division of roles, responsibilities and participation between JV partners shall be stated consistently in the letter of intent or JV agreement and in the relevant Technical and Financial Proposal forms. Only services

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		clarify how this distinction should be reflected in the Technical and Financial Proposals?	assigned to Subconsultants are subject to the subcontracting limit under DS-ITC 12.9.
27.	GCC/SPECIAL CONDITIONS OF CONTRACT 41.2.1 (Advance Payment)	Given that an Advance Payment Guarantee issued by a bank outside Timor-Leste must be counter-guaranteed by a bank within Timor-Leste, could the Employer confirm whether the same counter-guarantee requirement applies to the Proposal Security (bank guarantee) under INSTRUCTIONS TO CONSULTANTS 16.1, and provide a reference list or criteria for acceptable counter-guaranteeing banks in Timor-Leste?	No. The counter-guarantee requirement in SCC 41.2.1 applies specifically to an Advance Payment Guarantee issued by a bank outside Timor-Leste. The RFP does not impose that requirement on the Proposal Security. Under ITC 16.3 and DS-ITC 16.1, the Proposal Security may be an unconditional bank guarantee from a reputable source in an eligible country and must comply with the prescribed form, amount, identification and validity requirements. The RFP does not provide a list of approved Timor-Leste counter-guaranteeing banks.
28.	Section 3 – Application of National Economic Benefit; Minutes of Pre-Proposal Conference	For a Joint Venture Proposal, could the Employer clarify whether NEB-1 and NEB-2 commitments are to be submitted jointly by the JV as a single entity or individually by each JV partner, and how these commitments are monitored and enforced against each JV member after Contract signing?	For a JV, Forms NEB-1 and NEB-2 shall be submitted once as part of the JV's Financial Proposal and shall reflect the combined contribution of all JV partners. The forms should identify the contributions and commitments attributable to the relevant partners, including the National partner where applicable. The declared commitments will form part of the Contract and will bind the JV. Compliance may be verified during contract execution through personnel records, subcontracts, invoices, training records and other supporting evidence relevant to the commitments made. Failure to comply may result in the contractual and legal consequences stated in ITC 34 and SCC SP-1.
29.	Minutes of Pre-Proposal Conference, INSTRUCTIONS TO	For the Portuguese or Tetum versions of the TECH-1 and FIN-1 Submission Forms, could the Employer confirm whether a certified translation must accompany the local-language version to establish legal equivalence with the English working version,	TECH-1 and FIN-1 must be completed and submitted in Portuguese or Tetum in accordance with DS-ITC 9.1. No separate certified English translation is required. If the Consultant also submits an English convenience translation, the signed Portuguese

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	CONSULTANTS 9.1	and which version prevails in case of any discrepancy between them?	or Tetum version will govern in the event of discrepancy.
30.	GCC/SPECIAL CONDITIONS OF CONTRACT 41.2 (Payment Schedule)	Given that 50% of the Contract Price is only payable upon approval of the Final Report in Month 6, could the Employer confirm whether partial or interim payment recognition is possible for design disciplines or reports substantially completed ahead of a milestone, or whether payment strictly follows the four defined milestone approvals with no interim flexibility?	Payments shall follow the four milestone installments stated in SCC 41.2 and are payable after the relevant deliverable has been discussed and approved by the Owner. The RFP does not provide for partial payment by discipline or for work completed between milestones. Any change to the payment schedule would require the Employer's agreement and a written Contract amendment.
31.	Soil Investigation survey	How many hole for boring and soil test at site?	The ToR requires a geotechnical study, including laboratory testing and boreholes, and prices Soil Investigation (Bore Drilling) as a lump-sum item. It does not prescribe a fixed number of boreholes. The Consultant's Geotechnical Engineer shall determine and justify the number, location and depth of boreholes according to the proposed structural footprint, loading, ground conditions, seismic requirements, existing structures and adopted codes. The investigation plan shall be submitted to the Owner for approval and must provide sufficient information for a safe and complete foundation design.
32.	Topographic Survey	Please confirm whether the topographical survey is to be conducted based on the existing site conditions, considering that the site is currently densely occupied by existing buildings.	Yes. The detailed topographical survey shall be based on the verified actual site conditions, including levels, contours, intervention and property boundaries, existing buildings and improvements, access routes, drainage and visible or identified utilities. The operational and densely occupied nature of the HNGV site shall be addressed in the survey methodology, access coordination and phasing, and the results shall form part of the Preliminary Studies Report and integrated site plan.

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33.	Parking area	Please clarify where the parking area for the building is planned to be located, as our site review indicates that there is no adequate space available for parking within the site.	The ToR requires parking, including spaces for persons with disabilities, but does not prescribe its final location or capacity. The Consultant shall determine a feasible parking, drop-off and circulation solution through the topographical survey and integrated site planning of the constrained 3,420 m² HNGV site. The proposal shall preserve ambulance, emergency, patient, staff, logistics and waste access and demonstrate integration with the wider HNGV campus, subject to MoH/UGPS approval.
34.		During topographic surveys and soil investigations that encroach upon community lands, informal settlements, or protected areas, who is responsible for securing land access permits and managing community resistance? If delays occur due to social/land issues, will this be categorized as force majeure or an excusable delay?	The assignment relates to the defined HNGV site. The Employer will facilitate access to areas under its control and, under GCC 32.1, use its best efforts to assist with permits and other documents necessary for the Services. The Consultant remains responsible for planning and coordinating its surveys, investigations, permits, health and safety measures and stakeholder engagement. No investigation shall be undertaken on community land, informal settlements or protected areas without the required prior authorization. Any delay will be assessed under the Contract based on its cause and the Parties' obligations; it is not automatically Force Majeure. Force Majeure applies only where the event meets GCC 17.1, and the notice and mitigation requirements of GCC 17 must be followed.
35.		We kindly request your confirmation on whether Forms NEB-1 & NEB-2 are intended for Joint Venture (JV) members that are local consultants. Additionally, could you please share the Decree-Law document No. 1/2025 as referenced in Form NEB-1?	Forms NEB-1 and NEB-2 are mandatory for all Consultants, including sole Consultants and Joint Ventures; they are not limited to local JV members. For a JV, the forms shall reflect the combined contribution of all partners and identify the partner contributions as applicable. Decree-Law No. 1/2025 of 8 January 2025 is available from the official

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			Jornal da Republica website of the Ministry of Justice: https://www.mj.gov.tl/jornal/public/docs/2025/serie_1/SERIE_1_NO_2.pdf.
36.	Section 2. Data Sheet ITC 28.1	The Maximum Budget for this project is **USD 331,150.00** inclusive of all applicable taxes, expenses, and profit. The Employer **reserves** the right to disqualify any Proposal whose evaluated price exceeds the defined limit, in accordance with Article 71(2)(h) of Decree-Law No. 1/2025. Please clarify whether there is a minimum price threshold (bottom price) in relation to the maximum budget specified by the Employer, and if so, please provide the applicable threshold.	There is no minimum Proposal price. However, a price below 70% of the Maximum Budget is considered potentially abnormally low and shall be supported by the justification required under ITC 17.6. In addition, ITC 29.1 applies the other stated tests for an abnormally low Proposal, including comparison with the arithmetic average of other acceptable Proposals. An abnormally low price is not an automatic rejection; it is subject to the review procedure under ITC 29.
37.		Has the Employer confirmed the building's space/room program (function and area allocation per room? If it does not exist and if we are selected, we will develop the design in accordance with applicable local hospital regulations, subject to the Owner's approval, presented as concept design drawings.	Yes. Annex 1 of the ToR provides a preliminary functional programme by floor, including functions, indicative areas and key requirements for emergency and radiology, outpatient clinics, laboratory and administration, rehabilitation, endoscopy, day care, inpatient wards, ICU, IOCU and CATHLAB. The Consultant shall validate and complete this programme with MoH/UGPS by Month 2.5, defining final areas, room numbers, adjacencies, capacities and flows for patients, staff, logistics and waste. The validated programme must be approved before completion of the DED.

Hermingardo Albano Soares
Executive Director of National Procurement Commission (NPC)